

FAYETTE COUNTY, GEORGIA

FY2024 Budget Highlights

BOARD OF COMMISSIONERS
BUDGET PRESENTATION

MAY 25, 2023

Economic Outlook

- The latest data from a survey of public employees shows they are worried about inflation and their ability to keep up with the current cost of living. The top reason cited for why people choose public sector employment is job security. 59% of employees are considering leaving their jobs voluntarily in the near future.
- “The Great Resignation” has created numerous job vacancies. The challenges of hiring new employees for these vacant positions has resulted in an increase in the unemployment rate in Fayette County.
- Vacancy rates are double digits: Gwinnett County 26%; City of Atlanta 22%; Chatham County 20%; Clayton County 14%; and Fulton County 17%.
- State-wide housing starts decreased by 27.7% between March 2022 and March 2023.
- Allowing remote work is one of the most common recommendations to curb employee retention challenges. About 45% of government employees will consider a new job should their agency reduce remote and hybrid work flexibility.

Budget Principles

- Revenues are conservatively projected based on an objective, analytical process of detailed trending.
- One-time revenues are not used to fund current expenditures; thus, avoiding pursuing short-term benefits at the risk of creating future funding issues.
- Only current revenues are used to pay current expenditures so there is not a “built-in increase” for ongoing expenditures.
- There is a budgetary link between capital and operating budgets to identify and determine if ongoing expenses can be funded through the operating budget before the project is placed into service.

Planning Guidelines

- No Deficit Budgeting (no use of unassigned fund balance)
- Continued Commitment of Delivering Outstanding Customer Service:
 - No Millage Rate Change – Requires Advertising as Property Tax Increase
 - Cumulative Taxpayer Savings of over \$65.6M since 2013
- The Rolling 5 Year Capital Improvement Program totals \$6,975,732 and is allocated within the General Fund Balance.
- Maintain Employee Benefits strengthening Medical Reserves
- Medical/Dental/Vision Health Insurance; Funding Stop Loss, Large Claims

Planning Guidelines

Recruitment & Retention Impact Focus Recruiting & Retention

- **Implemented Recruitment & Retention Plan**
 - Workforce pay scale increased 12.50% for all positions
 - Public Safety Deputy Sheriff starting salary forms basis of increase
 - Deputy Sheriff starting salary raised from \$50,117.48 to \$56,382.15
- **FY2024 Budget Impact**
 - Utilize digest growth and no Millage Rate Rollback
 - General Fund No Rollback = Estimated 9.5% Property Tax Increase
 - Implement pay scale increase effective July 1, 2023
 - Emergency 911, EMS, and Fire Services no change to millage rate
 - Water System would not require rate increase

Benefit Highlights

- Continue to offer two (2) Choices for Medical Plan Coverage:
 - Traditional Open Access Point of Service Plan (POS) serviced by the CIGNA LocalPlus Network with Health Reimbursement Arrangement (HRA).
 - County funds: \$2,000 Employee Only; \$4,000 Employee/Spouse or Child(ren); and \$4,000 Family, after the employee has paid the first \$3,000 in-network deductible.
 - High Deductible Health Plan (HDHP) with Health Savings Account (HSA) serviced by the CIGNA OAP Network
 - County funds: \$1,000 Employee Only; \$1,250 Employee/Spouse or Child(ren); and \$1,500 Family

County funds Critical Illness and Accident claims coverage for HDHP (HSA)

Benefit Highlights

- Only one employee premium increase in past 10 years
 - FY2021 HSA Plan: Same plan design; employees were asked to pay per paycheck \$5 more for EE Only, \$10 more for the middle tiers, and \$15 more for Family tier.
- POS and HDHP (HSA) plans' in-network individual & family calendar year deductibles:
 - POS:
 - Individual – No change; remains at \$5,000;
 - Family – No change; remains at \$10,000
 - HDHP (HSA):
 - Individual – Increased by \$200 to \$3,000;
 - Family – No change; remains at \$5,000

Benefit Highlights

- POS & HDHP (HSA) Out-of-Pocket Maximum:
 - \$5,000 individual/\$10,000 family
- Wellness Initiatives \$75 ppp – Preventive (physical)
- Spousal Surcharge \$150 ppp – Spouse (existing ins.)
- Dental Insurance covers:
 - Preventative 100% no deductible
 - Basic 80% after deductible
 - Major & Orthodontics 50% no deductible
- Vision benefit – no change; up to \$400 reimbursement

Benefit Highlights

- Enhanced Partnership with Piedmont Hospital and Cigna providing an on-site Health Coach, Erica Roberts (RN) for one-on-one and face-to-face coaching at designated Fayette County locations.
- Continued Employee Wellness Program – CIGNA provides a \$50,000 allocation for Human Resource funded Health Wellness Initiatives
- Utilization of a digital lifestyle app, Omada, that helps employees get healthier by losing weight and incorporating healthy lifestyle activities.
- Pharmaceutical Cigna 90Now program requires maintenance medications to be filled with a 90-day supply for a greater cost savings for both the employee and employer.

98point6 – Primary Care Physician

- This benefit is available for employees and any dependents enrolled in a medical plan through Fayette County. 98point6 delivers 24/7/365, text-based primary care. Supported by robust technology, 98point6 physicians are empowered to better support you— delivering more affordable care when and where you need it and always ensuring you get the right care at the right time.
- Treating common conditions like: • Cough and cold • Flu-like symptoms • Muscle sprains / strains • Stomach problems / flu • Itchy or sore throat • Nausea • Seasonal allergies • Pink eye • Cold sores • UTI and Yeast Infections • Rashes • Acne
- \$0 cost per visit through the end of December 2024, in response to the provisions of the Consolidated Appropriations Act, 2023.



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- Two versions
 - Omada for prevention
 - Offered by Cigna
 - Includes resources for lifestyle changes to reverse high blood pressure and pre-diabetes
 - Omada for chronic conditions
 - Offered by Fayette County
 - Includes resources for management of Hypertension and/or Diabetes Mellitus (Type 1, Type 2, and/or Gestational diabetes)
 - Both versions include weekly educational modules, dedicated lifestyle coach or diabetes educator, community connection with those with similar lifestyle goals, and necessary monitoring supplies such as Bluetooth-enabled scale, blood pressure cuff, and blood glucose monitor & supplies
 - Go to [Omadahealth.com/fayettecounty](https://omadahealth.com/fayettecounty) and take “Am I Covered” quiz
 - Available to all adults with Fayette County medical insurance

Alliance Medicare Solutions

Fayette County is pleased to offer Alliant Medical Solutions to help guide you through the various parts of Medicare. This free resource is available for you or your loved ones.

This free resource includes:

- Personal licensed agent guidance to help at every step
- Easy to understand videos and guides about Medicare
- A detailed overview of your coverage options
- Help reviewing your plans and selections

General Fund Balance Financial Projection – FY2023

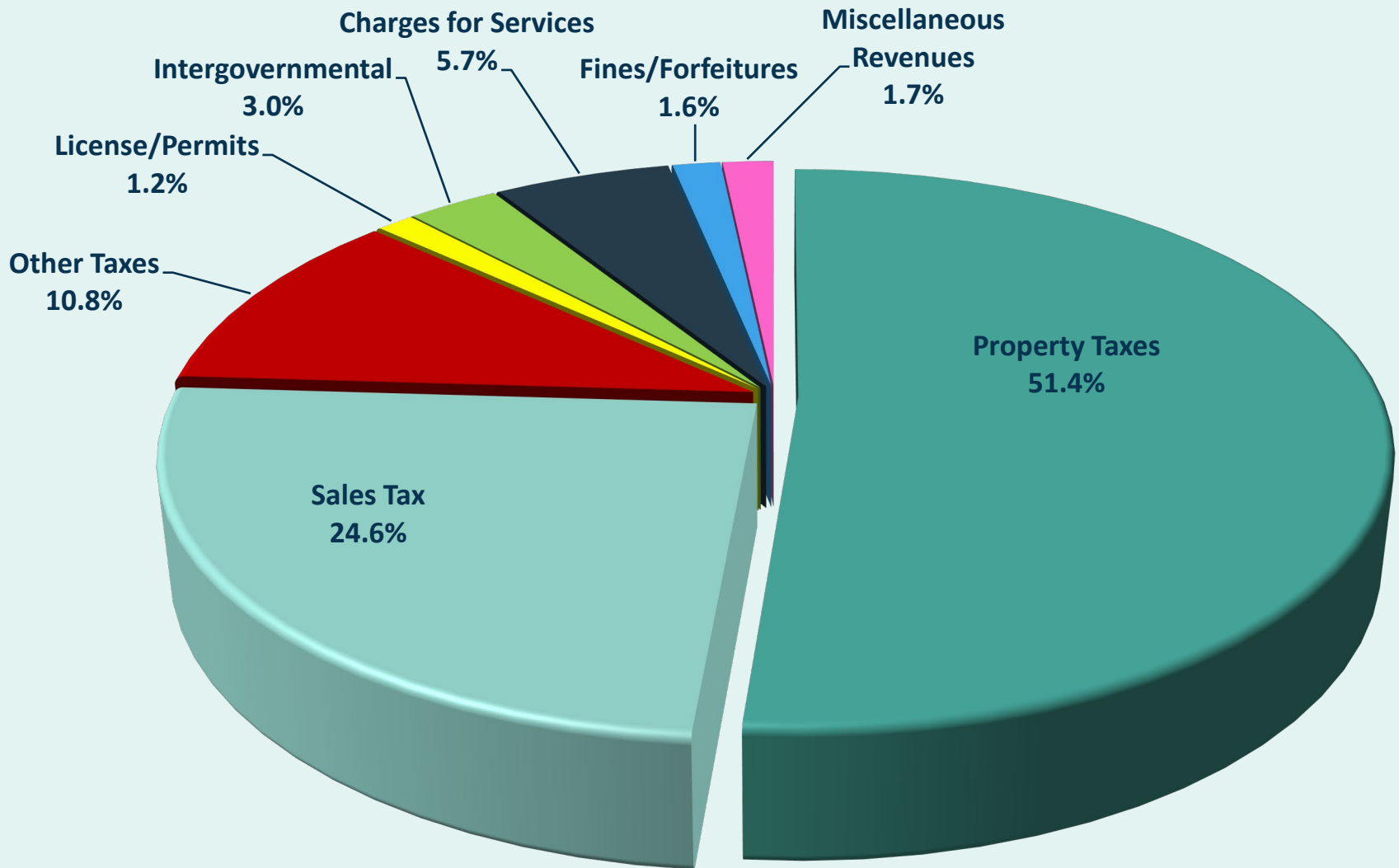
Fund Balance	FY2022	EST FY2023
Non-Spendable:		
Inventories	\$250,384	\$250,000
Committed To:		
Stabilization Fund	\$16,493,516	\$18,702,977
Restricted:		
Assigned To:		
Emergencies	\$2,000,000	\$2,000,000
CIP	\$8,058,111	\$6,975,732
¹ Unassigned:	<u>\$7,755,255</u>	<u>\$4,749,806</u>
Total Fund Balance:	\$34,557,266	\$32,678,515

¹ Unassigned includes year-end transfers for funding shortfalls: Victim's Assistance \$20k

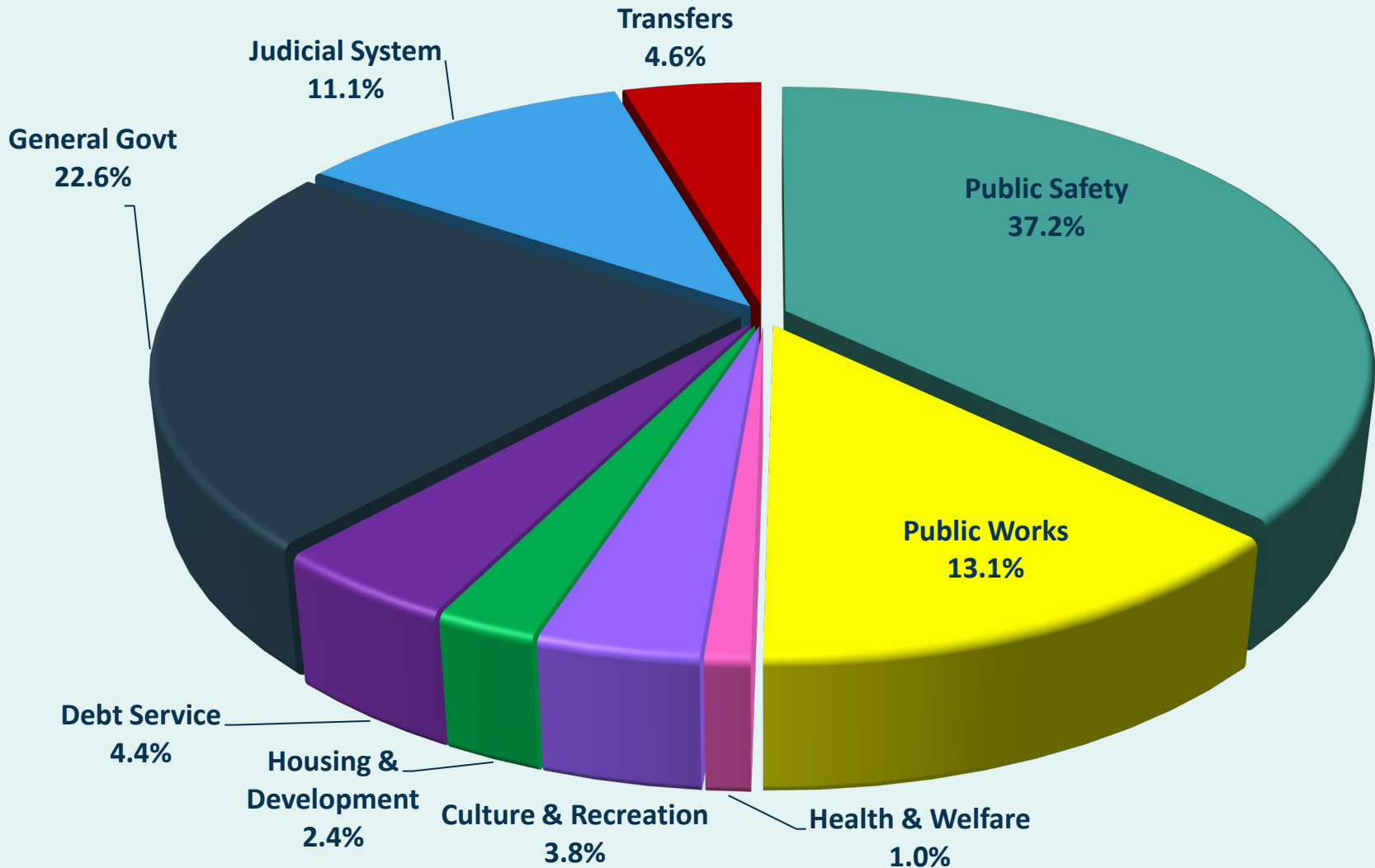
FY2024 Budget Summary

FY 2024 BUDGET		<u>Revenue</u>	<u>Transfers In</u>	<u>Total Revenue And Other Sources</u>	<u>Expenditures</u>	<u>Transfers Out</u>	<u>Total Exp. And Other Uses</u>	<u>Impact to Fund Balance</u>
OPERATING BUDGET								
100	General Fund	75,059,767	160,000	75,219,767	71,419,893	3,404,751	74,824,644	395,123
205	Law Library	40,000	-	40,000	40,000	-	40,000	-
214	Accountability State Court	292,250	-	292,250	345,596	-	345,596	(53,346)
215	911 Communications	5,228,800	-	5,228,800	4,739,960	43,300	4,783,260	445,540
216	Jail Surcharge	260,000	325,000	585,000	598,719	-	598,719	(13,719)
217	Juvenile Supervision	4,000	-	4,000	20,000	-	20,000	(16,000)
218	Victims Assistance	121,000	30,000	151,000	155,000	-	155,000	(4,000)
219	Drug Abuse and Treatment	489,300	-	489,300	530,128	-	530,128	(40,828)
270	Fire Services	18,601,650	-	18,601,650	14,781,753	879,600	15,661,353	2,940,297
271	Street Lights	420,000	-	420,000	352,933	160,000	512,933	(92,933)
272	EMS	5,721,400	-	5,721,400	4,695,206	368,000	5,063,206	658,194
291	Animal Control Spay Neuter	20,000	-	20,000	33,000	-	33,000	(13,000)
	Special Revenue Funds	31,198,400	355,000	31,553,400	26,292,295	1,450,900	27,743,195	3,810,205
	Governmental Funds	106,258,167	515,000	106,773,167	97,712,188	4,855,651	102,567,839	4,205,328
505	Water System	20,456,304	-	20,456,304	17,014,959	3,441,345	20,456,304	-
540	Solid Waste	275,000	50,000	325,000	364,927	-	364,927	(39,927)
	Enterprise Funds	20,731,304	50,000	20,781,304	17,379,886	3,441,345	20,821,231	(39,927)
TOTAL OPERATING BUDGET		126,989,471	565,000	127,554,471	115,092,074	8,296,996	123,389,070	4,165,401
CAPITAL/CIP BUDGET								
37_	Capital/CIP Funds (372/375)	-	2,565,651	2,565,651	2,565,651	-	2,565,651	-
	Governmental	-	2,565,651	2,565,651	2,565,651	-	2,565,651	-
507	Water System CIP	-	3,441,345	3,441,345	3,441,345	-	3,441,345	-
545	Solid Waste CIP	-	-	-	-	-	-	-
	Enterprise	-	3,441,345	3,441,345	3,441,345	-	3,441,345	-
610	Vehicles/Equipment	-	1,725,000	1,725,000	2,338,430	-	2,338,430	(613,430)
TOTAL CAPITAL BUDGET		-	7,731,996	7,731,996	8,345,426	-	8,345,426	(613,430)
TOTAL BUDGET		126,989,471	8,296,996	135,286,467	123,437,500	8,296,996	131,734,496	3,551,971

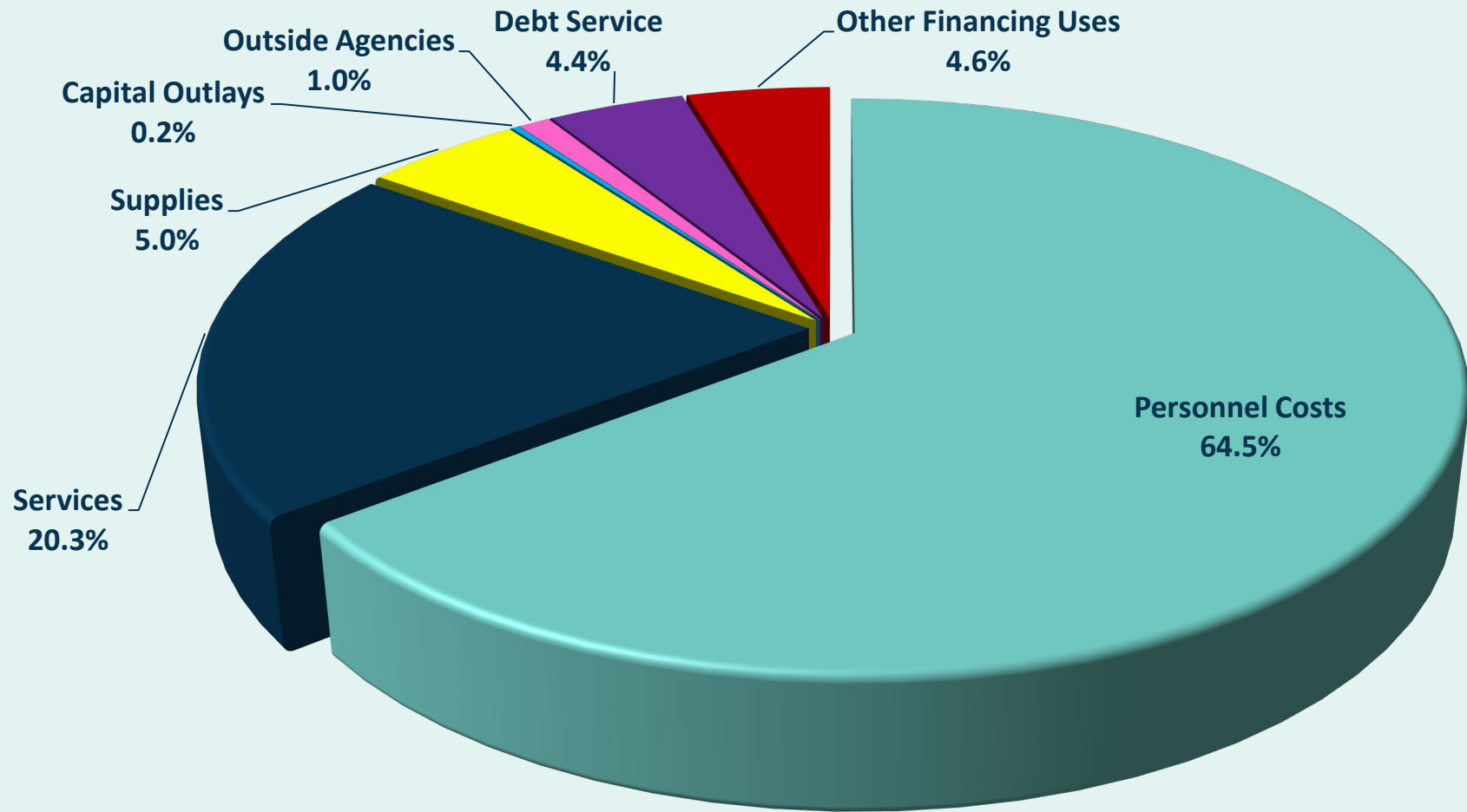
General Fund Revenues



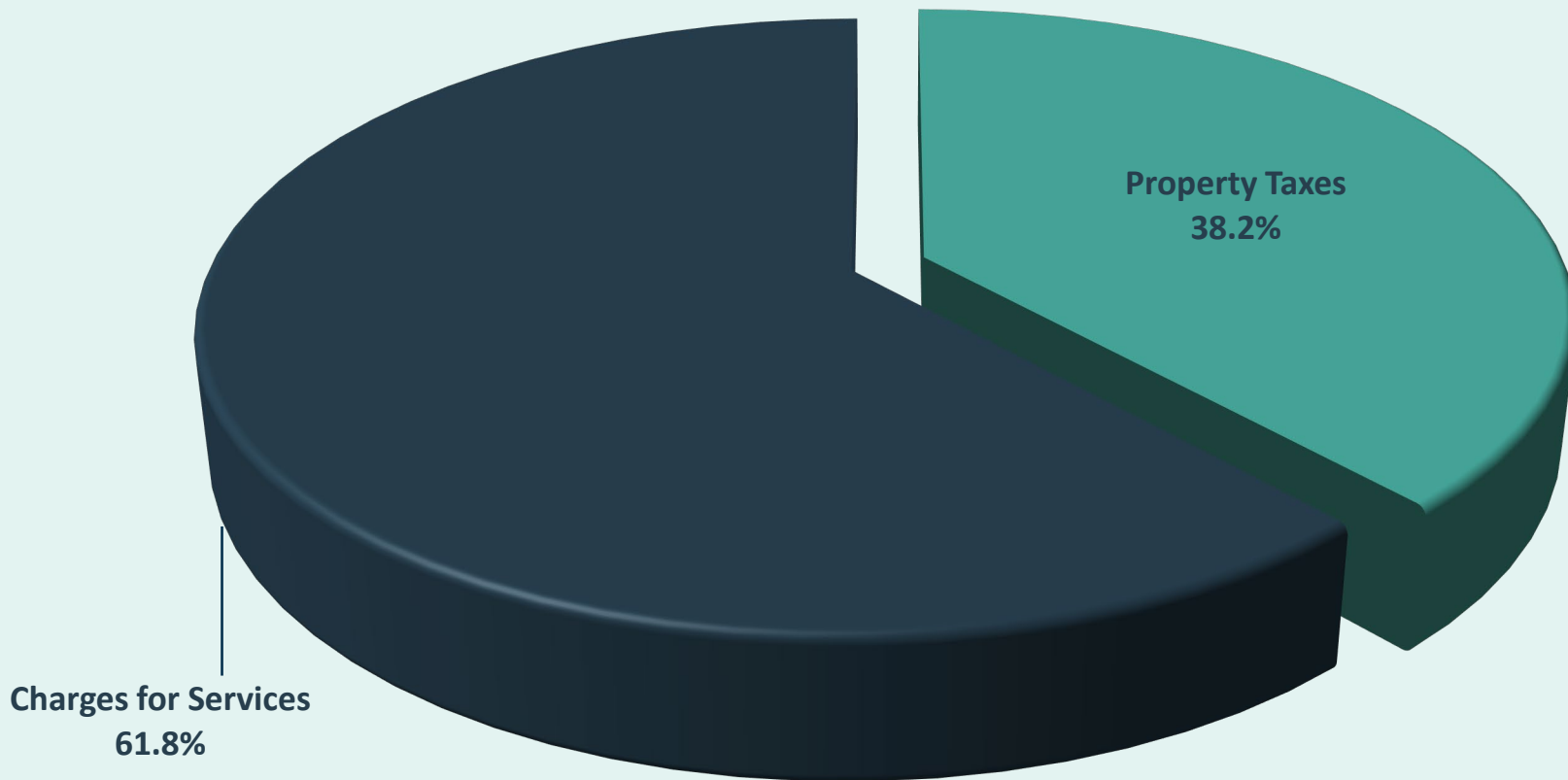
General Fund Expenditures By Function



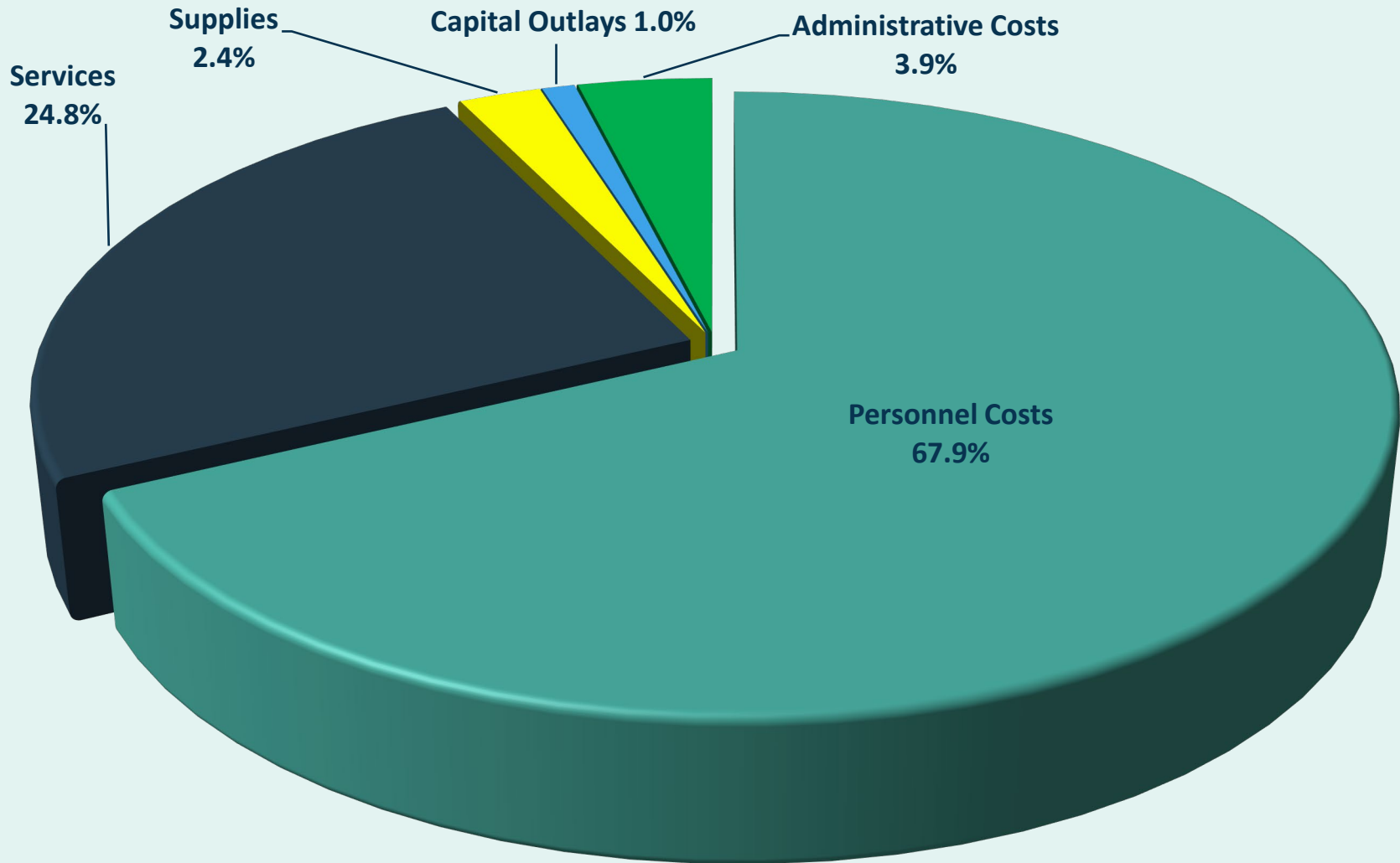
General Fund Expenditures By Type



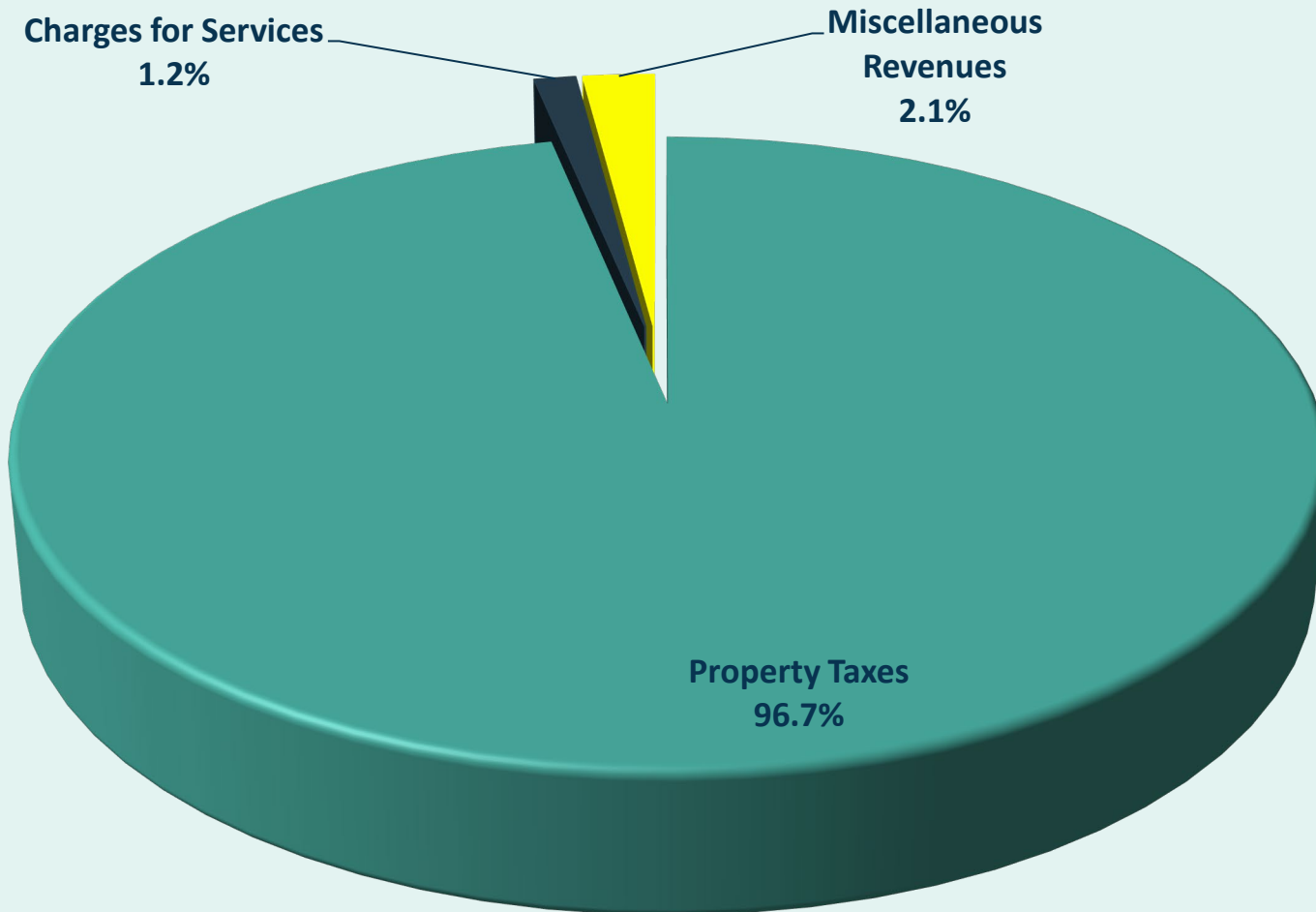
911 Fund Revenues



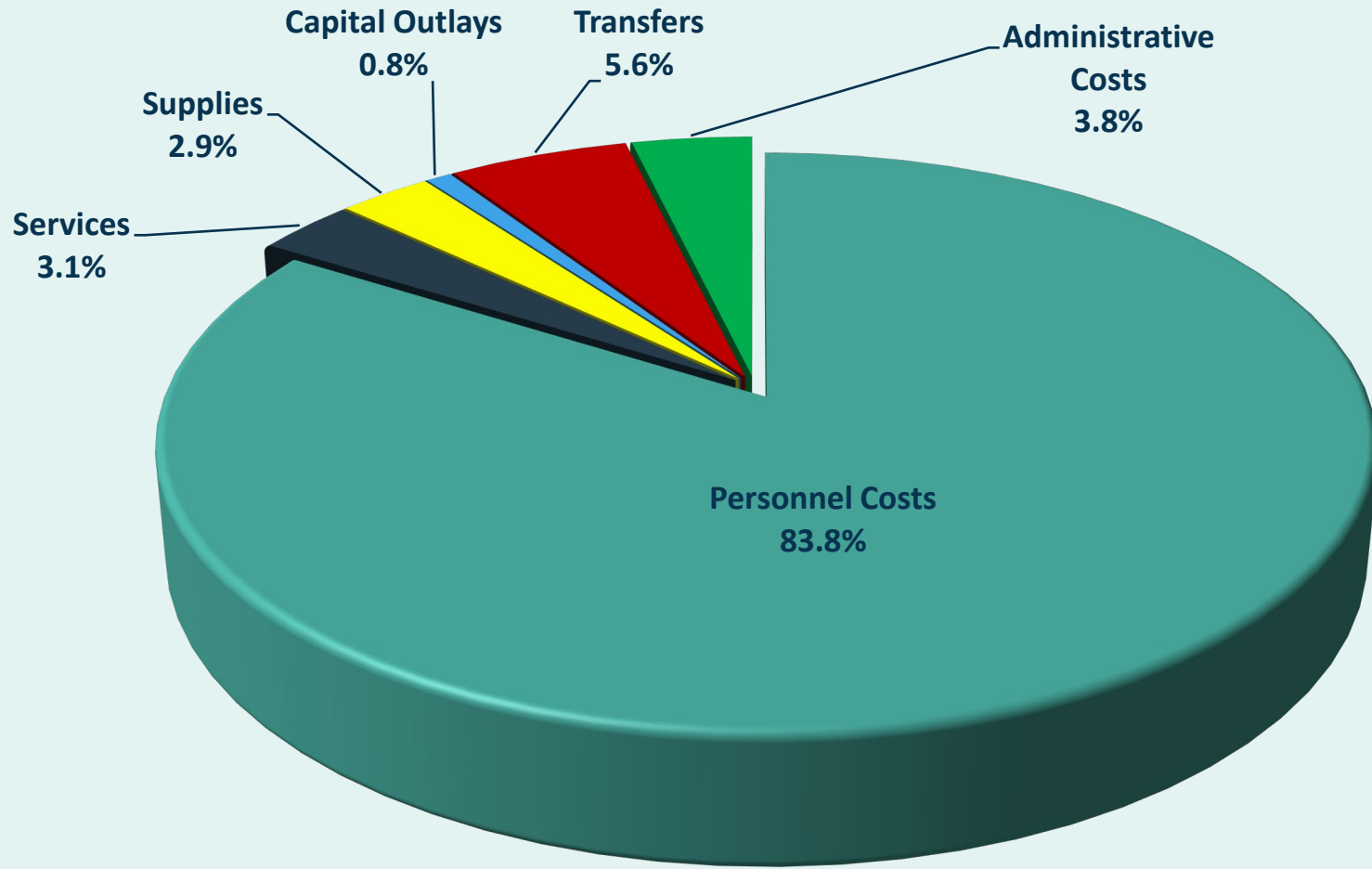
911 Fund Expenditures



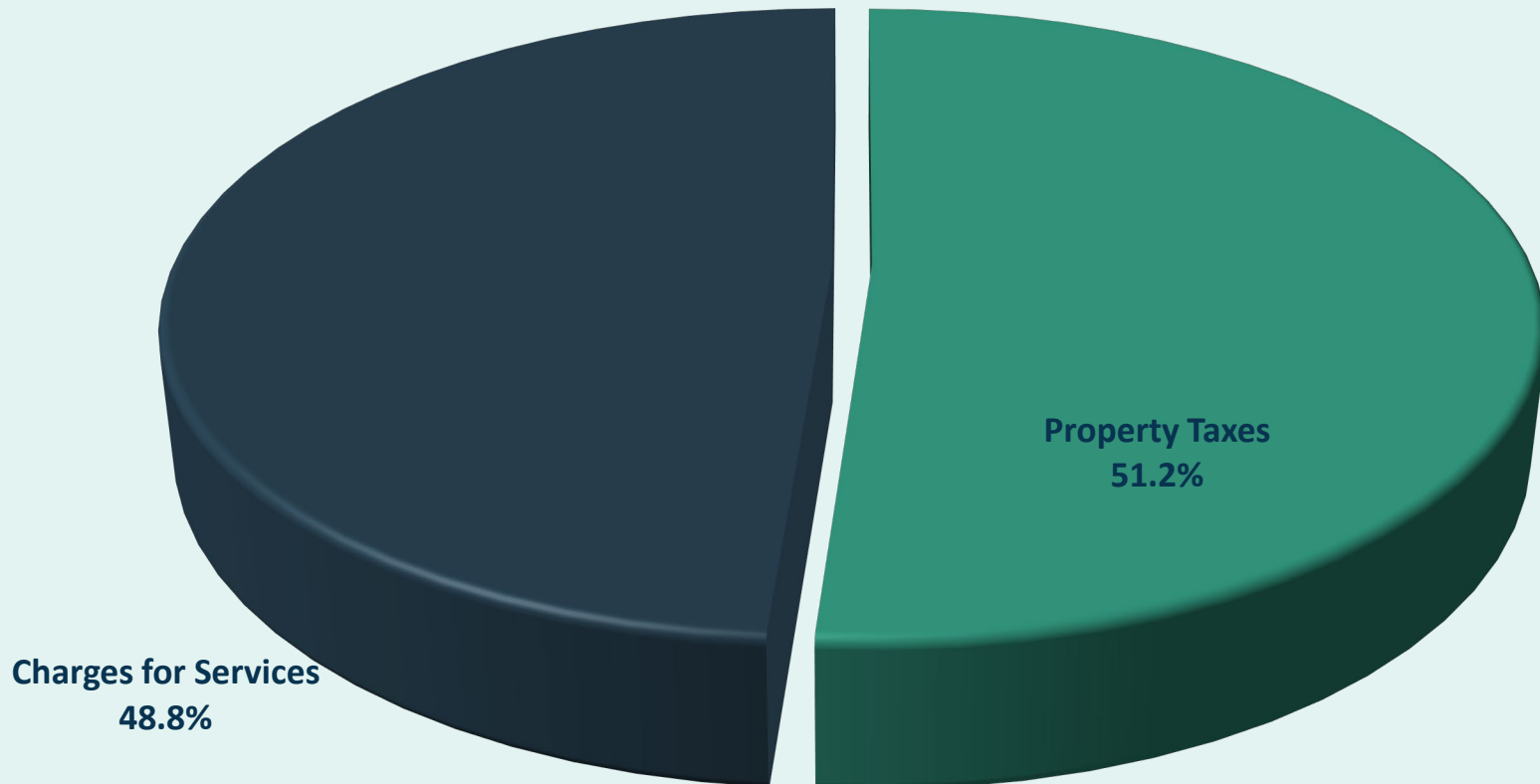
Fire Fund Revenues



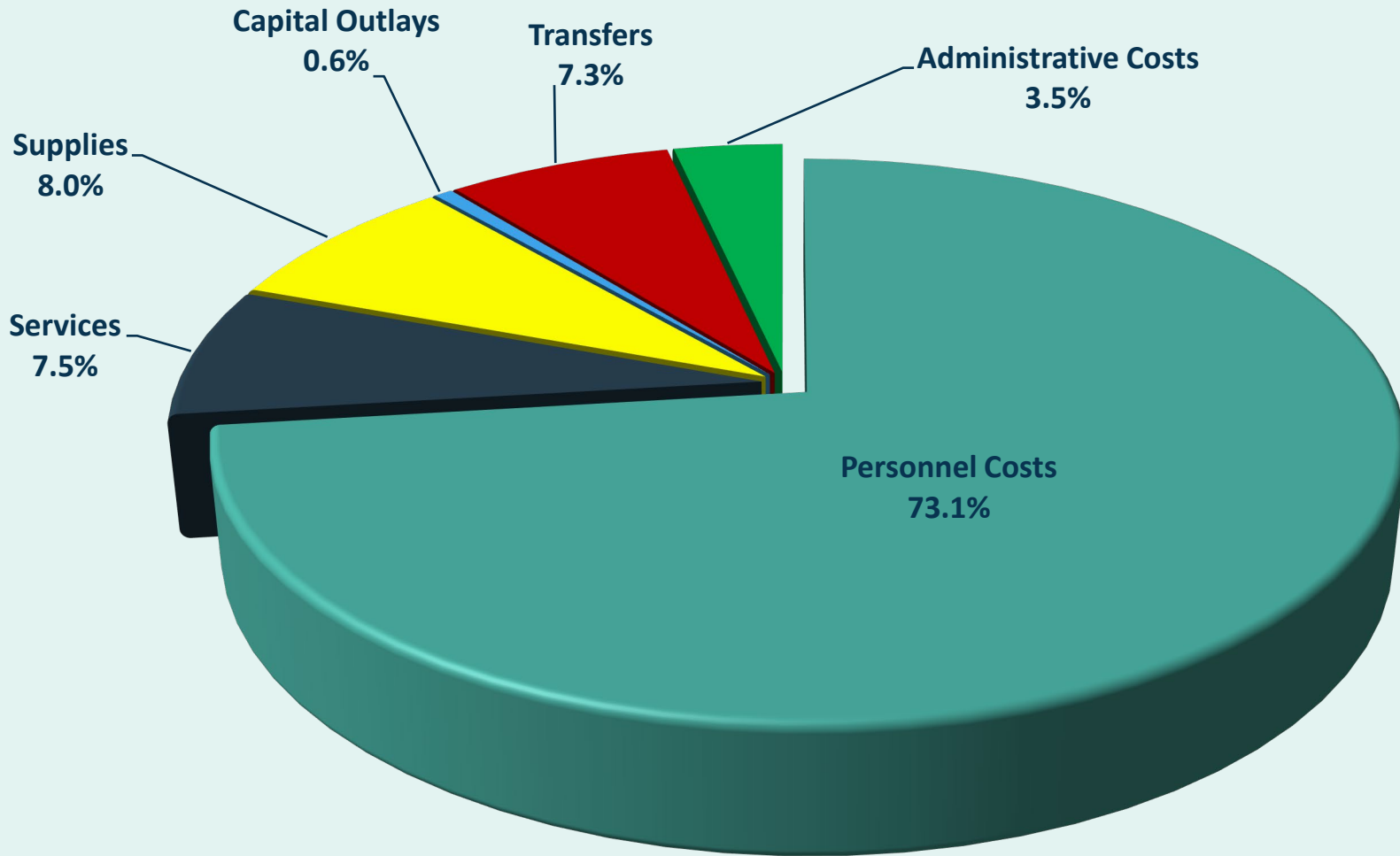
Fire Fund Expenditures



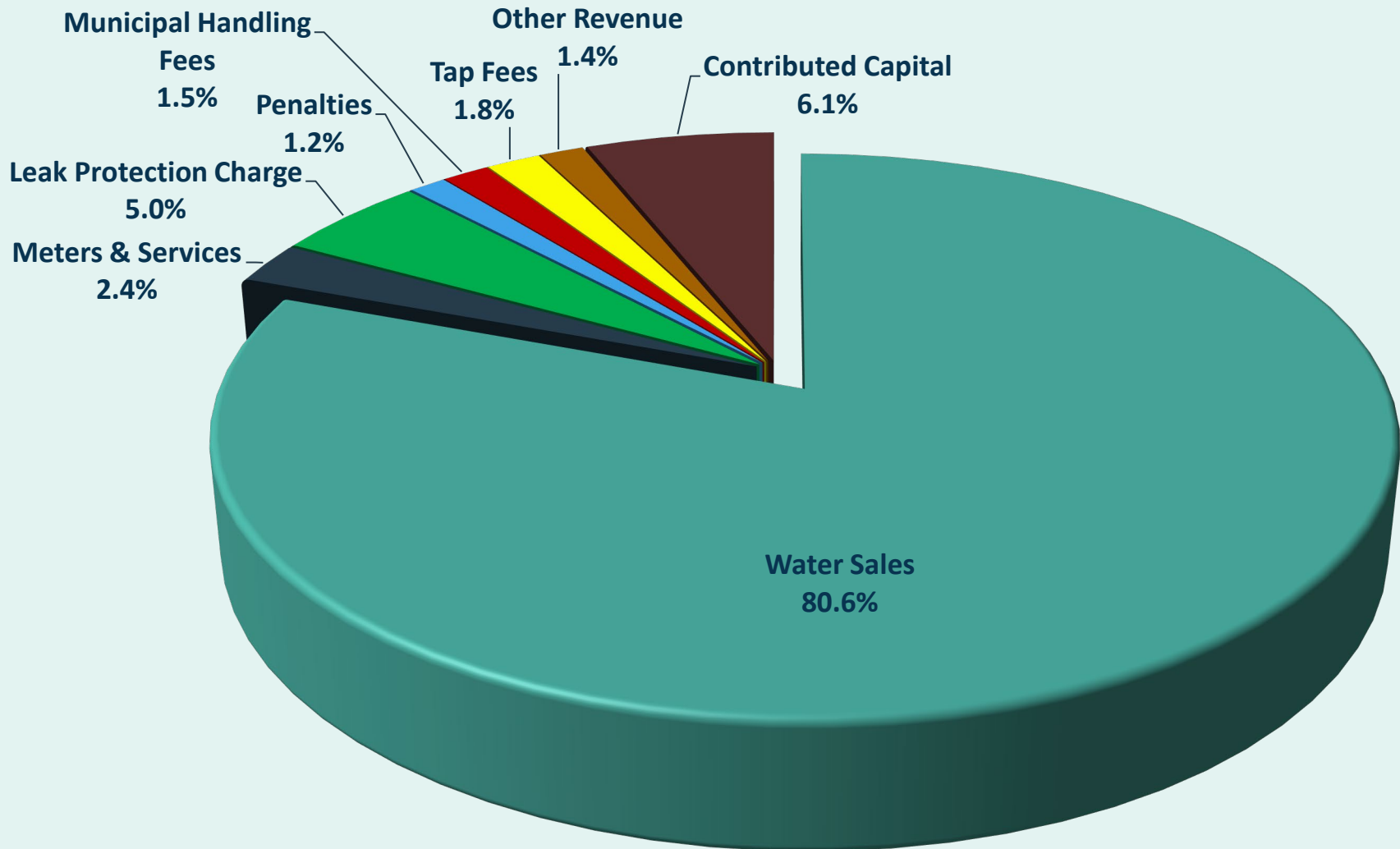
EMS Fund Revenues



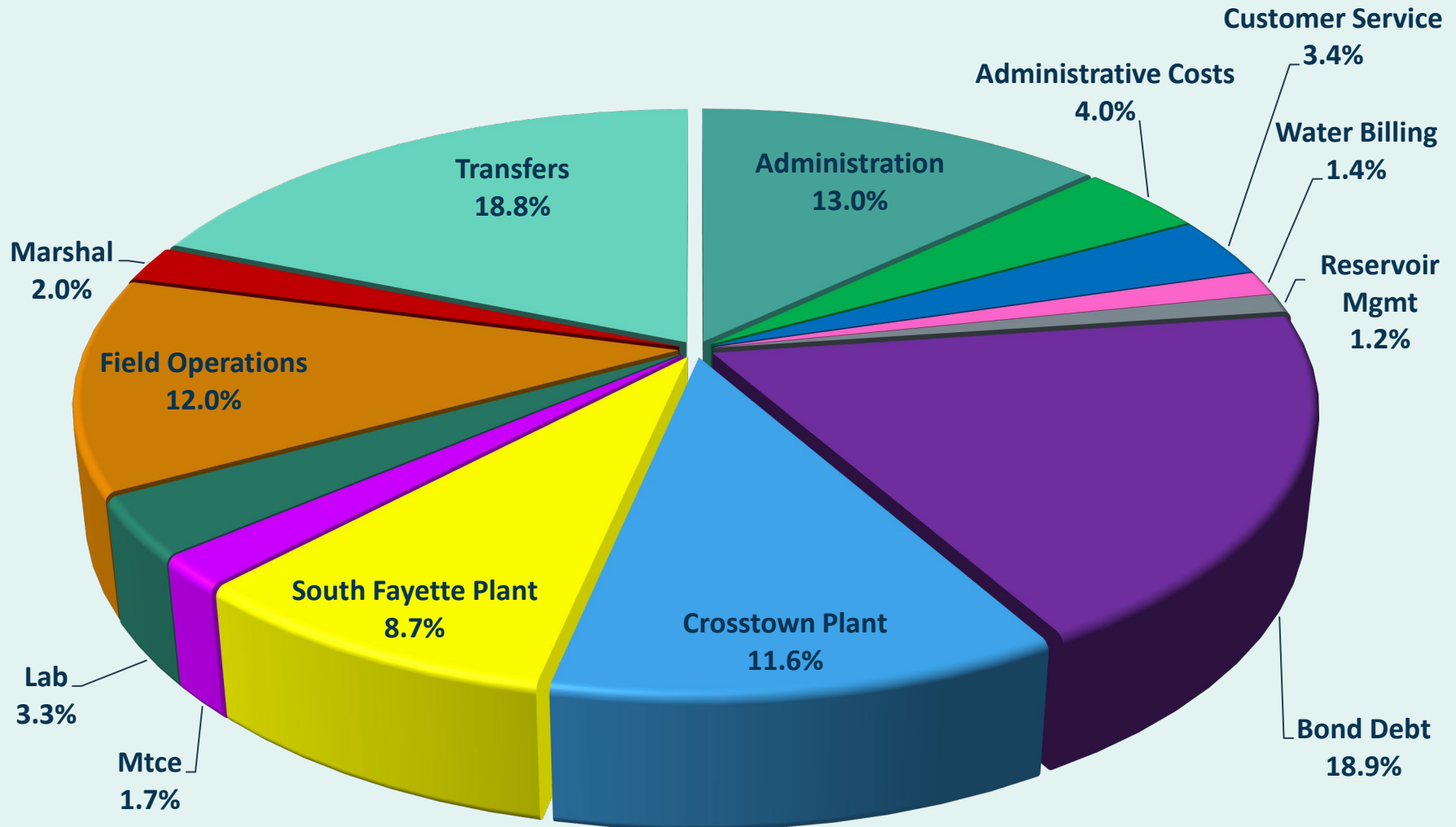
EMS Fund Expenditures



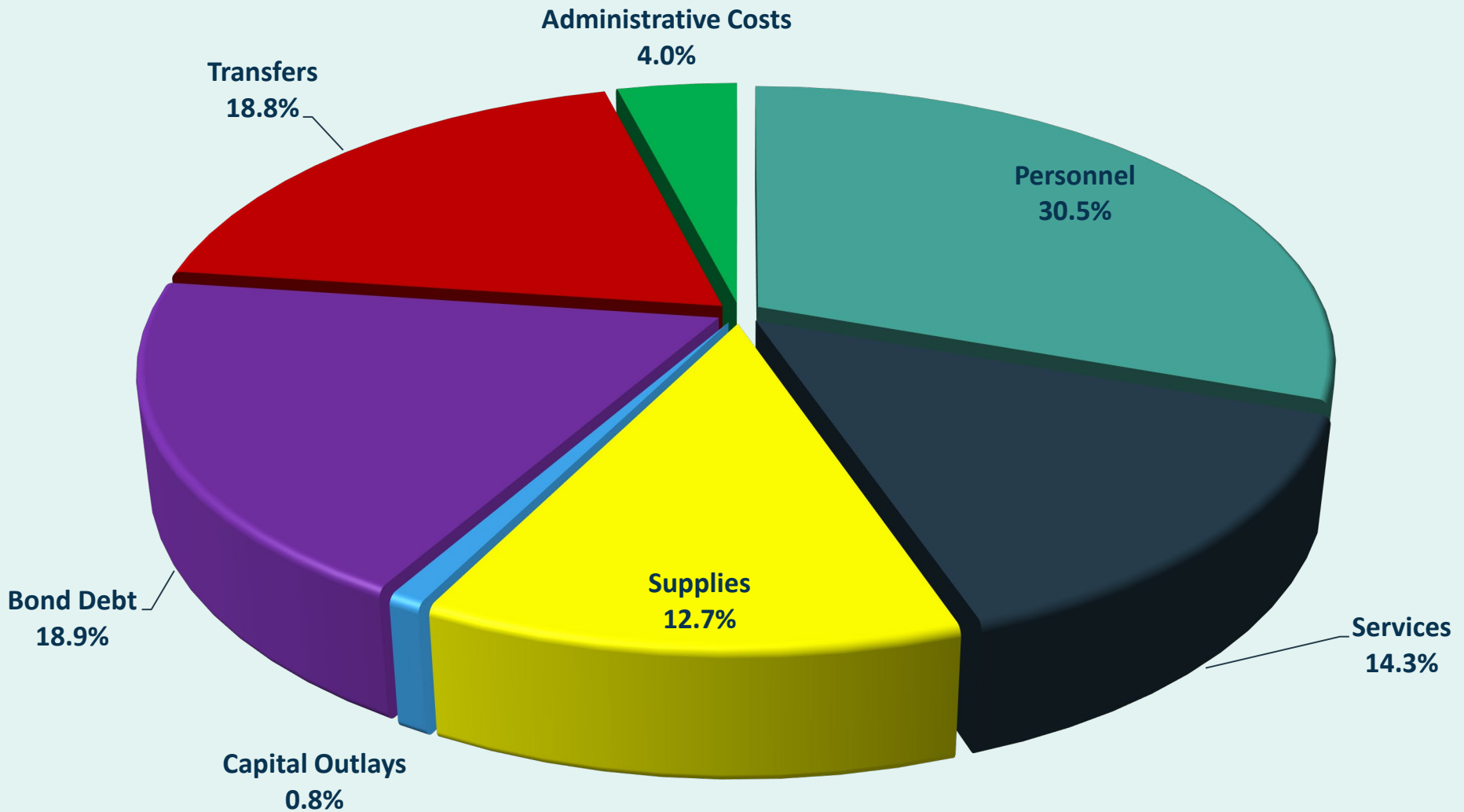
Water System Fund Revenues



Water System Expenses By Function



Water System Expenses By Type



Fayette County, Georgia

FY2024 Proposed Personnel Changes

Personnel Changes

- **Funding is included for 788.235 County Wide**
 - 776 full-time
 - 30 part-time positions equivalent to 12.235 FTEs

- **FTE count is up 2.12%, 16.375 net, from FY2023**
 - **14.0 FTE New FT position**

■ Administration	1.0	Assistant County Manager
■ Sheriff ¹	3.0	School Resource Officers
■ Fire/EMS ²	10.0	Firefighter/AEMT

¹ Costs paid by Fayette County BOE

² Fire 7.0/EMS 3.0

Personnel Changes

- **0.75 FTE Convert PT to FT**
 - Elections 0.375 Elections Clerk
 - Planning 0.375 Zoning Technician

- **0.625 PT position**
 - Water System 0.625 Professional Eng.

- **0.0 Intern position ^{1,2}**
 - Water System 0.50 Intern

¹Intern FTEs are not included in FTE count

²Denotes 20 hours a week for 18 weeks of the year

Personnel Changes

- **Position Conversions**
 - **1.0 FTE Solid Waste**
 - **Solid Waste**
 - Abolish (0.0) 1.0 Season Road Worker
 - Establish 1.0 1.0 FT Transfer Station Maint. Operator

Personnel Changes

Operations Span of Control Enhancements

- **Internal Promotions – FTE Count – No Change**

- Clerk of Superior Court**

- Senior Deputy Clerk to Real Estate Supervisor

- Animal Control**

- Senior Animal Control Officer to ¹Assistant Animal Control Director
 - Animal Control Officer to Senior Animal Control Officer

- Parks & Recreation**

- Coordinator to ¹Assistant Parks & Recreation Director

- Sheriff's Office**

- Sergeant to Lieutenant

- Solid Waste**

- Landfill Specialist to Crew Leader I

¹Anticipation of new Animal Control Facility and Multipurpose Recreational Facility coming on-line and becoming fully operational.

Personnel Changes

Certification Reclassifications

- **Personnel Job Reclassifications (Certification Promotions)**
 - (2) Plant Operator II to (2) Plant Operator I
 - (3) Plant Operator III to (3) Plant Operator II
 - (1) Plant Maintenance Tech II to (1) Plant Maintenance Tech I
 - (2) Plant Maintenance Tech III to (2) Plant Maintenance Tech II
 - (1) Field Operations Tech II to (1) Field Operations Tech I
 - (5) Field Operations Tech III to (5) Field Operations Tech II

Personnel Changes Certification Reclassifications

- **Personnel Job Reclassifications (Certification Promotions):**
 - Building Safety (4.0)
 - (2.0) Inspector II to Inspector III
 - (2.0) Permit Technician Certification
 - Building & Grounds (2.0)
 - (2.0) Building Maint. Tech I to Building Maint. Tech II
 - Road Dept. (1.0)
 - (1.0) Equipment Operator I to Equipment Operator II

Fayette County, Georgia

FY2024 Maintenance &
Operations

Maintenance & Operations

Significant Operational Budget Considerations

- **Employee Benefits Allocation** – \$16.8M (Includes \$10.1M Healthcare & \$4.6M Retirement)
- **Road Resurfacing** – \$3.4M Technical Services/Hauling/Asphalt - includes Road Resurfacing (Includes Micro, Hauling, Tack, HA5 etc.) 1.5 Miles Road Paving & 33.5 Miles Pavement Preservation
- **Defined Benefit Allocation** – \$1.4M Allocation (across funds)
- **Defined Contribution Allocation** – \$800k Employer Retirement Contribution
- **Deferred Compensation Allocation** – \$700k Employer 2.5% Match
- **Inmate Medical** – \$1.41M Contract/Specialty Care; \$143k Inmate Medical Claims
- **LMIG24** – \$1.17M State Road Resurfacing Allocation 4.6 Miles

Maintenance & Operations

Significant Operational Budget Considerations

- **Property & Casualty Insurance** – \$890k (Across all Funds)
- **Public Defender Office** \$427k – (including new Lower Court contract)
- **Constitutional, Elected, and Griffin Circuit** - \$64,653
- **Grant Match Funding** (Admin) \$250k Future Required Grant Match
- **Tyler Software** - \$520k Non-Departmental (Includes \$276k Reservation)
- **PIO Marketing Promotion** (Admin) \$125k Marketing and Promotion

Maintenance & Operations

Significant Operational Budget Considerations

- **GIS Services** – \$120k to augment GIS systems analysis and architecture
- **Legal Litigation** \$75k Additional Enhanced Funding
- **Chamber BOC and Staff Chairs** - \$35k Furniture Refreshment
- **ARC** – \$135k membership fees; ARC provides \$604k contribution towards senior services and operations
- **Wellness Program** (Human Resources) \$50k Future Employee Initiatives
- **Recreation** – \$348k Recreation programs
 - (\$150k PTC, \$100k Self-Sustaining, \$60k FCBOE, \$18k Tyrone, \$20k programming)

Maintenance & Operations

Significant Operational Budget Considerations

- **General Fund Transfers**

- **Vehicle/Heavy Equipment Replacement** – \$1,725,000 into the VE (Vehicle Equipment) Fund to ensure adequate future funding is available to replace vehicle and equipment

- Existing VE Net Position \$10.1M

	FY2023	FY2024
General Fund	\$725,000	\$725,000
<i>Vehicle</i>	\$525,000	\$525,000
<i>Equipment</i>	\$200,000	\$200,000
Fire Fund	\$650,000	\$650,000
EMS Fund	\$350,000	\$350,000
Total Funding	<u>\$1,725,000</u>	<u>\$1,725,000</u>

- **Jail Surcharge** – \$325k transfer to Jail Surcharge for inmate meals
- **Post Landfill Closure Expenses** – \$50k transfer to Solid Waste to offset \$125k of post closure landfill costs; the GF transfer was improved \$130k over last year based upon new vendor operations
- **Victim's Assistance** – \$30k to fund shortfall for Victim's Assistance
- **Worker's Compensation** – \$710,072 for anticipated costs

Maintenance & Operations

Significant Operational Budget Considerations

- **Fire Services / EMS**

- \$82k Bunker Gear Purchase
- \$40k Various Fire Station Facility Improvements
- \$46k Paramedic Training
- \$26k Firefighter Cancer Insurance Premium
- \$35k Pharmaceutical Supplies
- \$23k Medical Advisor & Chaplain Services
- \$33k EMS Licensing/Professional Fees
- \$67k Medical Services
- \$35k EMS Pharmaceutical Supplies
- \$164k EMS Medical Supplies
- \$88k EMS Billing Services

- **911**

- \$425k Carbyne Project Operating License
- \$324k AT&T/Megalink Landline Agreement
- \$132k Cell Tower Leases

Maintenance & Operations

Significant Operational Budget Considerations

- **Water System**

- Chemicals - \$891k Crosstown and South Fayette contracts
- Engineering Services - \$353k EOR Consulting & Design Services
- Meters & Water Line - \$256k Maintenance & Repairs
- USGS - \$282k - Stream Monitoring for Permit Requirement
- Utility Locate Services - \$230k Large Project Locates
- Leak Protection - \$150k Reimbursement for repaired leaks
- Software Maintenance - \$180k Annual Maintenance & Subscriptions

Maintenance & Operations

Significant Operational Budget Considerations

- **Outside Agency budgets**
 - **Public Defender** – \$1.04M; or 69.7%; \$610k Lower State Ct Contract
 - **Senior Services** – \$449k; or 7.0%; \$30k Fund Program Shortfall
 - **FC Dev Authority** – No \$226k contribution; \$13k Utilities Reimbursement
 - **Mental Health Services** – \$210k; No change
 - **Cooperative Extension** – \$176k; or 11.9% increase, contract amendment 12.5% salary adjustment
 - **Department of Public Health** – \$85k; or 0.5% increase;
 - **Dept. Family & Children Services** – \$39k; No change

Fayette County, Georgia

Capital Improvement Plan
Capital Expenditures
Vehicles / Equipment

Capital Improvement Program As Proposed

Project #	Project Fund	Project Description	5-Year Project Allocation	As of 5/2/23 Balance encumb	Proposed Project Balance	FY2024	FY2025	FY2026	FY2027	FY2028	FY2024 CIP Plan
231AA	375	FC Buildings Roof Repairs	29,000	29,000	29,000						0
231AF	372	Justice Center Fountain Repair	11,731	8,000	11,731						0
FUTURE	375	Roof Replacement- Justice Center	290,000	0			290,000				290,000
FUTURE	375	HVAC Roof Top Unit Replacement-Justice Center	1,500,000	0		500,000	500,000	500,000			1,500,000
NEW		Tag & Tax Office Upgrade	20,000	0	20,000						0
NEW		Justice Center Parking Lot Maintenance	169,991	0		169,991					169,991
		Total - Bldg. & Grounds	2,020,722	37,000	60,731	669,991	790,000	500,000	0	0	1,959,991
187AB	375	SAGES - Computer Software & Upgrades	41,488	41,488	41,488						0
		Total - Building Safety	41,488	41,488	41,488	0	0	0	0	0	0
NEW		Countywide Sign Replacements	100,000	0		100,000					100,000
		Total - Commissioners	100,000	0	0	100,000	0	0	0	0	100,000
201AE	375	Renovation of Vacated Station #4	107,775	107,775	107,775						0
NEW		Elections Storage Building	125,000	0		125,000					125,000
		Total - Elections	232,775	107,775	107,775	125,000	0	0	0	0	125,000
194AA	375	County Wide Non-2017 SPLOST Pipe Replacements	1,774,682	524,682	524,682	250,000	250,000	250,000	250,000	250,000	1,250,000
		Total - Environmental Management	1,774,682	524,682	524,682	250,000	250,000	250,000	250,000	250,000	1,250,000

Capital Improvement Program As Proposed

Project #	Project Fund	Project Description	5-Year Project Allocation	As of 5/2/23 Balance encumb	Proposed Project Balance	FY2024	FY2025	FY2026	FY2027	FY2028	FY2024 CIP Plan
205AA	375	Public Health Building – Non-ARPA funds	7,389,841	7,389,841	7,389,841						0
		Total - Health Department	7,389,841	7,389,841	7,389,841	0	0	0	0	0	0
211AF	375	ExecuTime Time & Attendance	28,462	28,462	28,462						0
		Total - Human Resources	28,462	28,462	28,462	0	0	0	0	0	0
6535B	375	Phone System Revitalization & Conversion	75,000	178,559	75,000						0
191AH	375	AV Upgrades - Large Conf Room & Countywide Training Room	20,136	20,135	20,136						0
211AG	375	Systemwide Consolidate/Redesign	940,024	65,024	65,024	175,000	175,000	175,000	175,000	175,000	875,000
231AG	375	FLIGHT Over Fayette County-capture GIS imagery	100,000	100,000	100,000						0
NEW		Aerial Photography - LiDAR Capture	120,498	0		40,166	40,166	40,166			120,498
		Total - Info Systems	1,255,658	363,718	260,160	215,166	215,166	215,166	175,000	175,000	995,498
236AB	375	Library Parking Lot Repavement	75,000	32,164	75,000						0
NEW		Library Teen Zone	14,736	0		14,736					14,736
		Total - Library	89,736	32,164	75,000	14,736	0	0	0	0	14,736
234AB	372	Public Works Office Renovation	39,000	39,000	39,000						0
		Total - Public Works	39,000	39,000	39,000	0	0	0	0	0	0

Capital Improvement Program As Proposed

<u>Project Description</u>	5-Year Project Allocation	As of 5/2/23 Balance encumb	Proposed Project Balance	<u>FY2024</u>	<u>FY2025</u>	<u>FY2026</u>	<u>FY2027</u>	<u>FY2028</u>	FY2024 CIP Plan
Park Playground Upgrades	15,897	15,897	15,897						0
McCurry Park North Soccer Restroom	222,238	222,238	222,238						0
Safety Netting for Kiwanis Field #7	39,000	39,000	39,000						0
McCurry Park Parking Lot Repair	28,602	28,602	28,602						0
McCurry Softball Walkway Repairs	27,214	27,214	27,214						0
Brooks Park Field Refurbishment	100,000	100,000	100,000						0
Kiwanis Park Pickleball Courts	201,000	121,000	121,000	80,000					80,000
McCurry Park Picnic Parking Lot	50,000	50,000	50,000						0
McCurry Park Picnic Walkway Repairs	8,500	8,500	8,500						0
McCurry Park North Soccer Walkway Repairs	22,000	22,000	22,000						0
Kiwanis Park Baseball Walkway Repairs	25,000	25,000	25,000						0
McCurry Park South Soccer Walkway Repairs	10,656	10,656	10,656						0
Kiwanis Park Restroom Facility	120,000	120,000	120,000						0
McDonough Road Park Development Project	248,800	248,800	248,800						0
McCurry Park N Soccer P Lot Resurface	132,444	21,583	21,583	110,861					110,861
Kenwood Park Sidewalk Repair	3,450	3,450	3,450						0
Kenwood Park Retaining Wall	88,000	0			88,000				88,000
McCurry Park Restroom Flooring Refurbishment	20,000	0	20,000						0
McCurry Park Picnic Restroom Refurbishment	15,000	0	15,000						0
McCurry Park Landscaping Between SR 54 and Soccer Parking Lot	7,500	0	7,500						0
Field Fencing Replacements at Brooks Park	215,000	0			215,000				215,000
McCurry Park Soccer Trash Receptacle Replacement	50,000	0			50,000				50,000
McCurry Park Pipe and Path Replacement at Detention Ponds	42,000	0	42,000						0
McCurry Park Path Realignment	6,500	0	6,500						0
McCurry Park Path Construction to Storage Area	36,000	0			36,000				36,000
McCurry Park Path Construction at Football Area	16,000	0			16,000				16,000
Field Lip Repair at Parks	35,000	0		35,000					35,000
Drainage Repair at Parks	154,000	0			154,000				154,000
Christmas Tree Replacement	75,000	0		75,000					75,000
Total - Recreation	1,998,905	1,063,940	1,154,940	300,861	559,000	0	0	0	859,861

Capital Improvement Program As Proposed

Project Description	5-Year Project Allocation	As of 5/2/23 Balance encumb	Proposed Project Balance	FY2024	FY2025	FY2026	FY2027	FY2028	FY2024 CIP Plan
Shed Replacement/Upgrades	1,585	1,585	1,585						0
Road Re-Const (FDR) Hampton,Williamson, Morning Crk Way and Morning Crk Ct	681,640	431,640	431,640	250,000					250,000
Crabapple Road Cul-De-Sac Construction	21,776	21,776	21,776						0
Road Department Warehouse, Sign Shop and Crew Offices	0	0							0
Pubworks Software Replacement	50,000	0	50,000						0
Total - Road Department	755,001	455,001	505,001	250,000	0	0	0	0	250,000
Copier -TOSHIBA Color Digital Copier	7,813			7,813					7,813
Total - State Court	7,813	0	0	7,813	0	0	0	0	7,813
Links Master Plan(Training Center - Driving Course) - Non-ARPA funds	609,218	609,218	609,218						0
Final Buildout Training Center - Non-ARPA funds	763,663	763,663	763,663						0
Firearms and Driving Simulator - Non-ARPA funds	0	0							0
Taser Replacements	415,336	14		103,834	103,834	103,834	103,834		415,336
Roofing Replacement for all Sheriff's Office Facilities	845,084	0		95,084		375,000	375,000		845,084
Watch Guard WIFI Camera Station	11,367	0		11,367					11,367
Watch Guard WIFI Camera Station	10,147	0			10,147				10,147
Guard1 Supermax System - Jail (Replacement/Updated)	56,799	0		56,799					56,799
Total - Sheriff's Office	2,711,614	1,372,895	1,372,881	267,084	113,981	478,834	478,834	0	1,338,733
Superior Court Office Renovation/Justice Center 3rd floor	5,986	5,986	5,986						0
Total - Superior Court Judges	5,986	5,986	5,986	0	0	0	0	0	0

Capital Improvement Program As Proposed

Dept	Project #	Projec t Fund	Project Description	5-Year Project Allocation	As of 5/2/23 Balance encumb	Proposed Project Balance	FY2024	FY2025	FY2026	FY2027	FY2028	FY2024 CIP Plan
Tax Assessor	NEW		Map Book Preservation	9,000	0		9,000					9,000
Tax Assessor	NEW		WinGap Conversion	65,100	0		65,100					65,100
			Total - Tax Assessor	65,100	0	0	74,100	0	0	0	0	65,100
Fire	193AH	375	Links Training Facility Concept Design & Site Development	803,851	803,851	803,851						0
Fire	21AR4	375	Fire Training Building/Tower – Non-ARPA funds	1,650,000	1,650,000	1,650,000						0
Fire	21AR5	375	Fire Classroom & Training Facility – Non-ARPA funds	1,392,500	1,392,500	1,392,500						0
Fire	21AR6	375	Pumper Aerial Drive Train – Non-ARPA funds	665,000	665,000	665,000						0
Fire	233AG	372	Station 2 Fuel Tank (new above ground)	20,600	20,600	20,600						0
Fire	233AI	375	Station 5 Parking Lot Resurfacing	14,493	14,493	14,493						0
Fire	233AJ	375	Station 6 Parking Lot Resurfacing	25,397	25,397	25,397						0
Fire	233AL	375	Station 10 Parking Lot Resurfacing	19,655	19,655	19,655						0
Fire	NEW		Station 3 Electronic Sign Replacement	38,000	0		38,000					38,000
Fire	NEW		Automated External Defibrillator (AED) Replacement - 15 AEDs	36,000	0		36,000					36,000
Fire	NEW		Cradle Point Replacement	39,600	0		39,600					39,600
Fire	NEW		Fire Depot / Logistics Parking Lot Resurfacing	41,000	0		41,000					41,000
Fire	NEW		Fire Station 11 Roof and Gutter Repair	75,000	0		75,000					75,000
			Total - Fire Services	4,821,096	4,591,496	4,591,496	229,600	0	0	0	0	229,600
EMS	213AQ	372	Warning Siren System Maintenance	29,215	29,215	29,215						0
EMS	FUTURE	375	Cardiac Monitors	234,000	0			234,000				234,000
EMS	NEW		Replacement Stryker Lucas Chest Compression Unit	18,000	0		18,000					18,000
			Total - EMS	281,215	29,215	29,215	18,000	234,000	0	0	0	252,000

Capital Improvement Program As Proposed

Dept	Project #	Project Fund	Project Description	5-Year Project Allocation	As of 5/2/23 Balance encumb	Proposed Project Balance	FY2024	FY2025	FY2026	FY2027	FY2028	FY2024 CIP Plan
Water System	8CSSC	507	Camera Surveillance Systems CTWP	39,409	39,409	39,409						0
Water System	9WPM S	507	Water Plant Maintenance & Storage Building Improvements	207,484	81,606	83,484	124,000					124,000
Water System	20WSD	507	Water Administration Renovation	30,978	30,978	30,978						0
Water System	20WSF	507	Sodium Hypochlorite Crosstown	2,111,622	111,622	111,622	100,000	100,000	800,000	1,000,000		2,000,000
Water System	22WSC	507	Health & Safety Generator	415,700	0		415,700					415,700
Water System	23WSA	507	Fluoride Upgrade Crosstown	230,000	0			230,000				230,000
Water System	23WSB	507	Fluoride & Na2MnO4 Upgrade South Fayette	760,150	0				760,150			760,150
Water System	23WSC	507	Lead Service Line Replacements	0	105,000							0
Water System	23WSE	507	Cross Connection Compliance Prevention	380,000	40,000	40,000	40,000	150,000	150,000			340,000
Water System	23WSF	507	Filter Isolation Valve Upgrades-South Fayette	71,015	0			71,015				71,015
Water System	6SCAD	507	SCADA	3,028,201	163,201	163,201	415,000	400,000	350,000	1,350,000	350,000	2,865,000
Water System	22WSA	507	SAGES	10,000	10,000	10,000						0
Water System	214BA	507	Advanced Metering Infrastructure (AMI) - Public Education	56,000	28,000	28,000	28,000					28,000
Water System	214BA	507	Advanced Metering Infrastructure (AMI) - Badger	0	0							0
Water System	214BA	507	Advanced Metering Infrastructure (AMI) - Arcadis	0	0							0

Capital Improvement Program As Proposed

Dept	Project #	Project Fund	Project Description	5-Year Project Allocation	As of 5/2/23 Balance encumb	Proposed Project Balance	FY2024	FY2025	FY2026	FY2027	FY2028	FY2024 CIP Plan
Water System	20WSA	507	Water System Yard Piping Crosstown	689,827	339,827	339,827		350,000				350,000
Water System	23WSH	507	Trilith Storage Tank and Pump	2,502,971	177,471	177,971	1,250,000	825,000	250,000			2,325,000
Water System	9WSPR	507	Pump Refurbishment Program	651,314	51,314	51,314	100,000	200,000	300,000			600,000
Water System	22WSB	507	3 MG Clear Well Improvement - S. Fayette	30,374	30,374	30,374						0
Water System	8WTEX	507	Waterline Extensions	1,953,371	204,212	203,371	300,000	200,000	550,000	350,000	350,000	1,750,000
Water System	21WSB	507	Private Water System Improvements	500,000	500,000	500,000						0
Water System	1VPWE	507	Veteran's Parkway Waterline Extension	0	10,126							0
Water System	22WSF	507	Coweta Connection	808,876	606,308	808,876						0
Water System	22WSG	507	Redwine Rd from Bernhard to Stonehaven Loop	253,275	253,375	253,275						0
Water System	22WSH	507	SR 74/54 Relocation GDOT PI 0013726	1,019,270	723,962	1,019,270						0
Water System	22WSI	507	SR 85 Relocation GDOT PI 721290	125,906	103,450	125,906						0
Water System	22WSJ	507	East Fayetteville Bypass	339,763	112,497	339,763						0
Water System	22WSK	507	Distribution Water Quality & Redundancy Improvements	575,000	75,000	75,000	75,000	100,000	125,000	100,000	100,000	500,000
Water System	New	507	Asset Management Software & Implementation	150,000	0		50,000	100,000				150,000
Water System	New	507	Gearbox Rebuild at Crosstown (13 units)	259,200	0		60,000	79,200	60,000	60,000		259,200
Water System	New	507	Crosstown WTP Painting	297,460	0		54,100	150,000	93,360			297,460

Capital Improvement Program As Proposed

Dept	Project #	Project Fund	Project Description	5-Year Project Allocation	As of 5/2/23 Balance encumb	Proposed Project Balance	FY2024	FY2025	FY2026	FY2027	FY2028	FY2024 CIP Plan
Water System	New	507	4MG Pump House HVAC Install at CTWP	59,545	0		59,545					59,545
Water System	New	507	Lake Kedron Intake	40,000	0		40,000					40,000
Water System	New	507	Lake Horton Paving	385,439	0			385,439				385,439
Water System	New	507	Lake Kedron Paving	180,000	0		180,000					180,000
Water System	New	507	Tank Maintenance & Repair	1,165,000	0		150,000	250,000	320,000	225,000	220,000	1,165,000
Water System	FUTURE	507	Highway 74 Pressure and Storage Improvement (Tyrone)	0	0							0
Water System	FUTURE	507	Granular Activation Carbon System - Crosstown	0	0							0
Water System	FUTURE	507	Granular Activation Carbon System - South Fayette	0	0							0
Water System	FUTURE	507	Plant Maintenance Building	0	0							0
Water System	FUTURE	507	New CS, Billing & Admin Building	0	0							0
Water System	FUTURE	507	Sedimentation Basin Plate Settlers- Crosstown	275,000	0						275,000	275,000
Water System	FUTURE	507	Sedimentation Basin Plate Settlers- South Fayette	275,000	0						275,000	275,000
Water System	FUTURE	507	Sludge Thickener-Crosstown	296,000	0						296,000	296,000
Water System	FUTURE	507	Drying Bed Replacement - Crosstown	0	0							0
Water System	FUTURE	507	Drying Bed Replacement - South Fayette	0	0							0
			Total - Water System	20,173,150	3,797,731	4,431,641	3,441,345	3,590,654	3,758,510	3,085,000	1,866,000	15,741,509

Capital Improvement Program As Proposed

<u>Dept</u>	<u>Project #</u>	<u>Project Fund</u>	<u>Project Description</u>	<u>5-Year Project Allocation</u>	<u>As of 5/2/23 Balance encumb</u>	<u>Proposed Project Balance</u>	<u>FY2024</u>	<u>FY2025</u>	<u>FY2026</u>	<u>FY2027</u>	<u>FY2028</u>	<u>FY2024 CIP Plan</u>
911	FUTURE	215	Upgrade Spillman	1,000,000	0			500,000	500,000			1,000,000
911	NEW	215	911 Kitchen upgrade	43,300	0		43,300					43,300
Total - 911 Communications				1,043,300	0	0	43,300	500,000	500,000	0	0	1,043,300

Capital Improvement Program As Proposed

5-Year Project Allocation	As of 5/2/23 Balance encumb	Proposed Project Balance	FY2024	FY2025	FY2026	FY2027	FY2028	FY2024 CIP Plan	Future
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General Fund	18,525,782	11,461,953	11,565,947	2,274,751	1,928,147	1,444,000	903,834	425,000	6,975,732	2,500,000
Fire Services Fund	4,821,096	4,591,496	4,591,496	229,600	0	0	0	0	229,600	0
Emergency Medical Services Fund	281,215	29,215	29,215	18,000	234,000	0	0	0	252,000	0
Solid Waste	0	0	0	0	0	0	0	0	0	0
Water System Fund 507	20,173,150	3,797,731	4,431,641	3,441,345	3,590,654	3,758,510	3,085,000	1,866,000	15,741,509	17,159,000
911 Communications Fund 215	1,043,300	0	0	43,300	500,000	500,000	0	0	1,043,300	0
Total Approved	44,844,543	19,880,394	20,618,299	6,006,996	6,252,801	5,702,510	3,988,834	2,291,000	24,242,141	19,659,000

Fund Type:

Governmental Funds	24,671,393	16,082,664	16,186,658	2,565,651	2,662,147	1,944,000	903,834	425,000	8,500,632	2,500,000
Enterprise Funds	20,173,150	3,797,731	4,431,641	3,441,345	3,590,654	3,758,510	3,085,000	1,866,000	15,741,509	17,159,000
Total Approved	44,844,543	19,880,394	20,618,299	6,006,996	6,252,801	5,702,510	3,988,834	2,291,000	24,242,141	19,659,000

FY2024 Budget - Vehicles

#	Fund	Department	Description	Base Price	Add-On's	Total Requested		Asset	Vehicle Being Replaced	VIN - ID Number	Mileage	Fleet Vehicle #	Comments
						(Fund 610)	Approved						
1	610	Code Enforcement	2024 Ford F-150	\$21,495	\$12,838	\$34,333	\$34,333	22720	2009 FORD F150	1FTRF14WX9KA75929	162,188	25129	Replacement
			Total - Code Enforcement	\$21,495	\$12,838	\$34,333	\$34,333						
2	610	EMS	2024 Ford F-450 Ambulance	\$325,000	\$73,250	\$398,250	\$398,250	N/A	N/A	N/A	N/A	N/A	NEW
			Total - EMS	\$325,000	\$73,250	\$398,250	\$398,250						
3	610	Fire	2024 Custom Rescue Pumper	\$710,000	\$22,270	\$732,270	\$732,270	10845	2001 FREIGHTLINER PUMPER #1	1FVABXBS31HG82159	148,825	23120	Replacement
4	610	Fire	2024 Custom Rescue Pumper	\$710,000	\$22,270	\$732,270	\$732,270	10847	2000 FREIGHTLINER PUMPER	1FV6JLCB7YHG82594	158,102	23130	Replacement
			Total - Fire	\$1,420,000	\$44,540	\$1,464,540	\$1,464,540						
5	610	Sheriff CID	2024 Chevrolet Tahoe Pursuit	\$46,564	\$33,300	\$79,864	\$79,864	27381	2017 FORD F-150	1FTEW1EP7HF816949	130,046	16949	Replacement
			Total - Sheriff CID	\$46,564	\$33,300	\$79,864	\$79,864						
6	610	Sheriff Field Ops	2024 Chevrolet Tahoe Pursuit	\$46,564	\$33,300	\$79,864	\$79,864	26951	2016 CHEVY CAPRICE	6G3NS5U25GL206113	123,997	6113	Replacement
7	610	Sheriff Field Ops	2024 Chevrolet Tahoe Pursuit	\$46,564	\$33,300	\$79,864	\$79,864	25712	2013 DODGE CHARGER	2C3CDXAT3DH560474	125,652	60474	Replacement
8	610	Sheriff Field Ops	2024 Chevrolet Tahoe Pursuit	\$46,564	\$33,300	\$79,864	\$79,864	26052	2014 DODGE CHARGER	2C3CDXAT7EH171242	118,289	71242	Replacement
9	610	Sheriff Field Ops	2024 Chevrolet Tahoe Pursuit	\$46,564	\$33,300	\$79,864	\$79,864	26301	2014 DODGE CHARGER	2C3CDXAT5EH367048	124,856	67048	Replacement
			Total - Sheriff Field Ops	\$186,254	\$133,200	\$319,454	\$319,454						
			SHERIFF TOTAL	\$232,818	\$166,500	\$399,318	\$399,318						
FY2024 Vehicle Request Total				\$1,999,313	\$297,128	\$2,296,441	\$2,296,441						

FY2024 Budget – Heavy Equipment

#	Fund	Department	Description	Unit Cost	Additional	Total Cost	Approved	Hours	Equipment Being Replaced Description	Comments
1	610	Road	JOHN DEERE GATOR HPX615	\$14,299	\$2,418	\$16,717	\$16,717	N/A	N/A	New
			Total - Road	\$14,299	\$2,418	\$16,717	\$16,717			
2	610	Building & Grounds	Scag Turf Tiger II 61"	\$12,635	\$0	\$12,635	\$12,635	2032	GRAVELY PT260 EFI MOWER W/PT200 BAGGER	Replacement
3	610	Building & Grounds	Scag Turf Tiger II 61"	\$12,635	\$0	\$12,635	\$12,635	2032	GRAVELY PT260 EFI MOWER W/PT200 BAGGER	Replacement
			Total - Building & Grounds	\$25,270	\$0	\$25,270	\$25,270			
4	505	Water System	2023 Polaris Ranger Crew SP570	\$16,546	\$1,595	\$18,141	\$18,141	N/A	N/A	New
			Total - Water System	\$16,546	\$1,595	\$18,141	\$18,141			
FY2024 Equipment Request Total				\$56,115	\$4,013	\$60,128	\$60,128			

	Vehicle/Equipment Requests		
	Replacement	New	Total
Total VRF 610	\$1,898,191	\$398,250	\$2,296,441
Total Vehicle Requests	\$1,898,191	\$398,250	\$2,296,441
Total VRF 610	\$25,270	\$16,717	\$41,987
Total 505		\$18,141	\$18,141
Total Equipment Requests	\$25,270	\$16,717	\$60,128
Total VRF 610	\$1,923,461	\$414,967	\$2,338,428
Total 505		\$18,141	\$18,141
Total FY2024 Requests	\$1,923,461	\$433,108	\$2,356,569

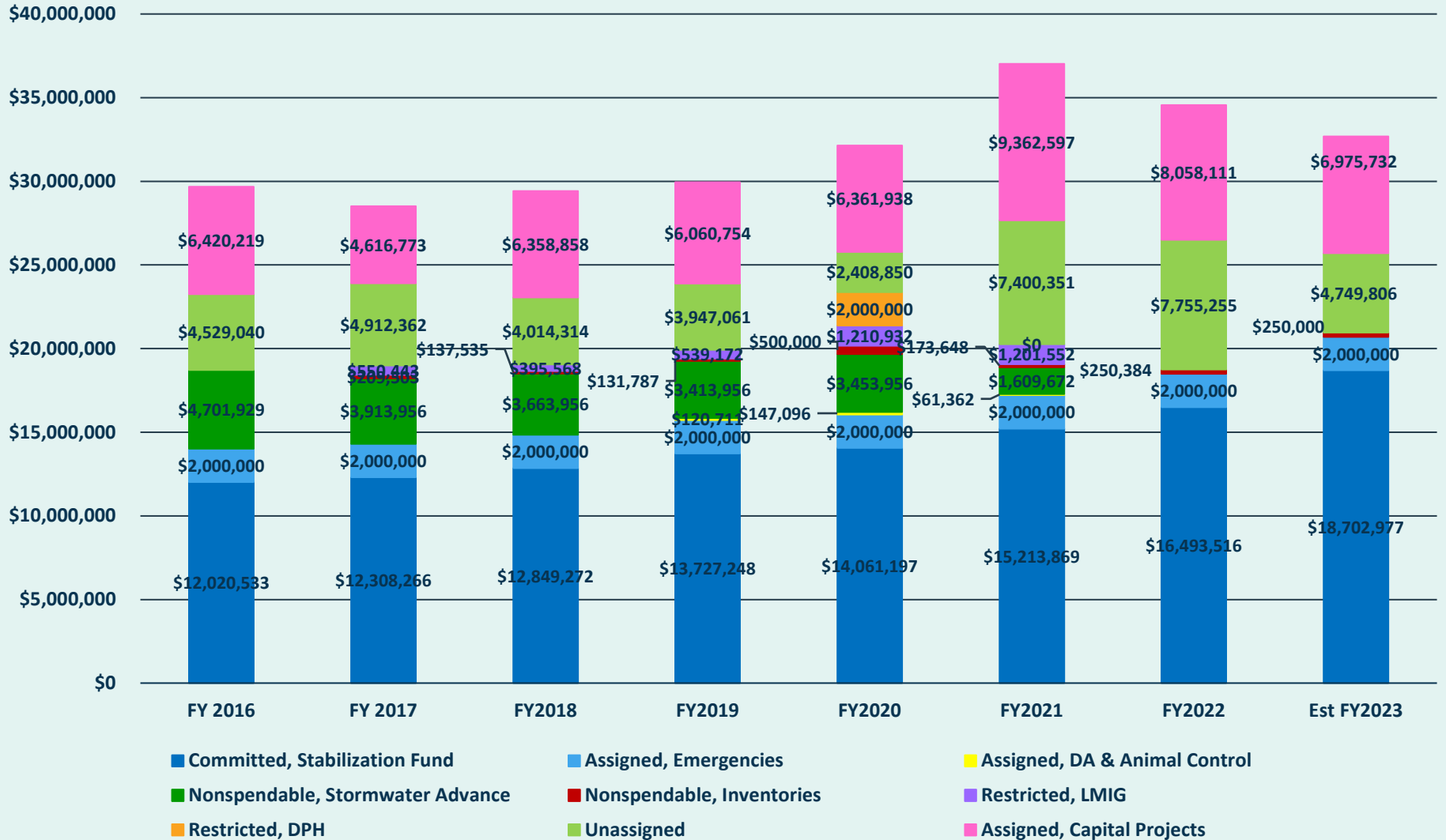
FY2023 Close Projects – Funds to/from Contingency

Dept	Project #	Fund	Description	Close Project and Allocate Funds to/from Contingency
Bldg & Gnds	221AI	372	Stonewall Renovation(s)	(17,531.00)
Bldg & Gnds	231AB	375	Library Windows & Door Replacement	(2,200.00)
Bldg & Gnds	231AC	375	Building Automation System at Justice Center	(4,000.00)
Code Enforcement	237AA	375	Tasers (2)	(2.00)
Info Systems	6535B	375	Phone System Revitalization & Conversion	(103,559.00)
Recreation	226AC	375	Kenwood Playground Shade Structure -Phase II	(14,000.00)
Recreation	236AE	375	Kiwanis Center Floor Refurbishment	(40,220.00)
Recreation	236AF	375	Kiwanis Restroom Refurbishment	(11,457.00)
Recreation	236AH	372	Park Exercise Equipment - Kenwood/McCurry	(25,000.00)
Road	234AC	375	Clearing of ROW on Padgett Rd	(114,364.00)
				(332,333.00)
Bldg & Gnds	231AF	372	Justice Center Fountain Repair	3,731.00
Bldg & Gnds	NEW		Tag & Tax Office Upgrade	20,000.00
Recreation	NEW		McCurry Park Restroom Flooring Refurbishment	20,000.00
Recreation	NEW		McCurry Park Picnic Restroom Refurbishment	15,000.00
Recreation	NEW		McCurry Park Landscaping Between SR 54 and Soccer Parking Lot	7,500.00
Recreation	NEW		McCurry Park Pipe and Path Replacement at Detention Ponds	42,000.00
Recreation	NEW		McCurry Park Path Realignment	6,500.00
Road	NEW		Pubworks Software Replacement	50,000.00
				164,731.00

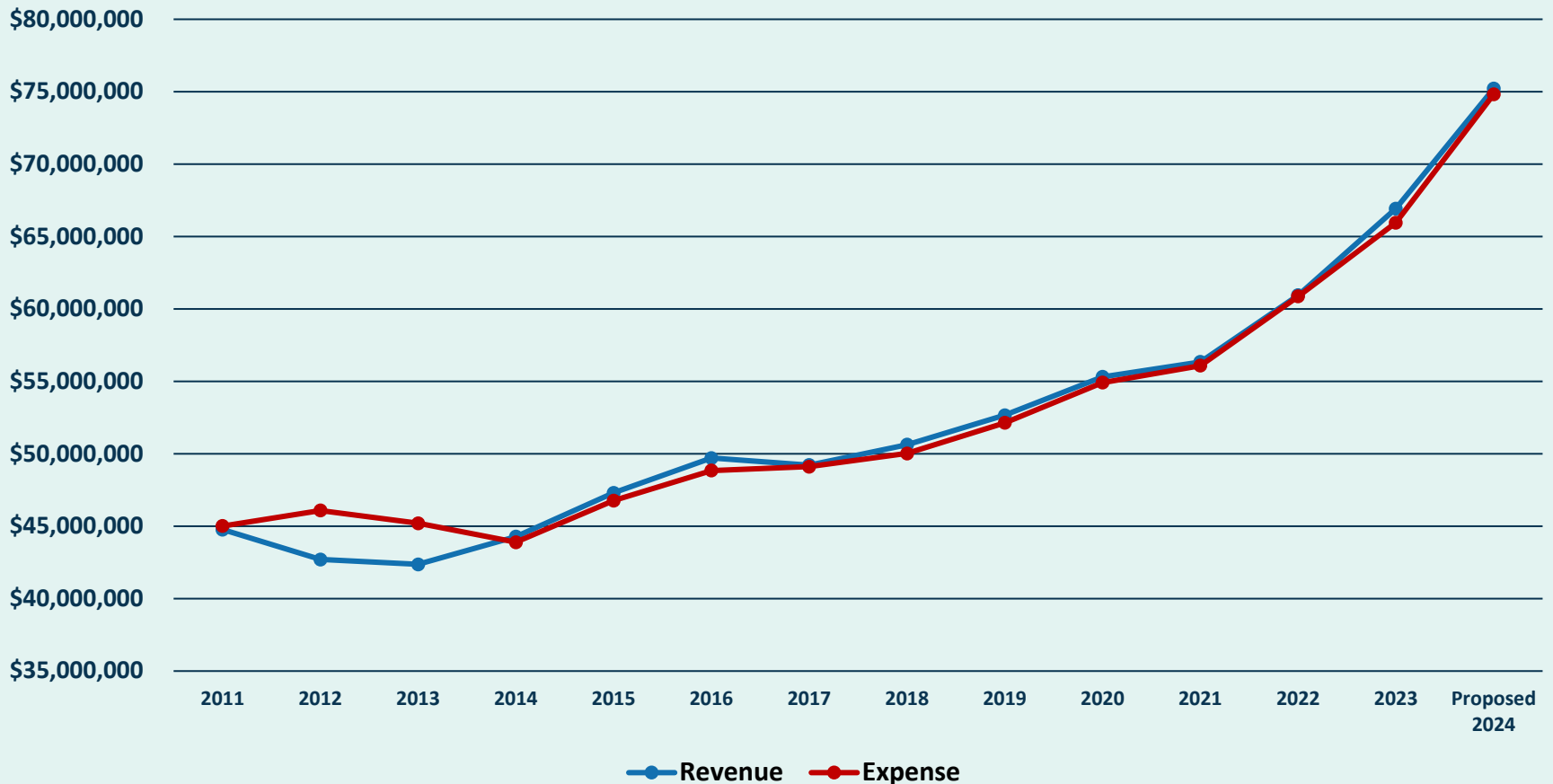
FY2023 Close Projects – Funds to/from Contingency

Dept	Project #	Fund	Description	Close Project and Allocate Funds to/from Contingency
Animal Control	203AR	375	New & Modern Animal Shelter	(503.00)
Bldg & Gnds	231AE	372	Justice Center Emergency Generator (1)	(1,262.00)
Clerk of Courts	212AA	375	Computer Hardware Upgrade	(7,215.00)
Sheriff- Jail	233AA	372	Anti-Splash system -Jail Feeding Ports	(450.00)
Sheriff	233AC	375	Training Center Basement/Server Room Repai	(5,600.00)
Sheriff	233AU	375	Lenco Bearcat G-3	(22,025.00)
				(37,055.00)
Bldg & Gnds	221AB	372	Liebert System Repair-Stonewall Complex IT Data Room	(7,222.00)
Bldg & Gnds	231AD	372	Justice Center Emergency Generator (2)	(1,131.00)
Info Systems	191AG	375	Data Center Fire Suppression - Jail & Stonewall Data Centers	(37,908.00)
Library	236AA	372	Library Self Checkout Machines	(5,660.00)
Public Works	214AA	375	Exterior Painting of Public Works Building	(27,599.00)
Public Works	234AA	372	115 McDonough Road Landscaping	(782.00)
Sheriff	213AB	375	Taser Replacements	(14.00)
				(80,316.00)
Fire	233AF	372	Fire Station Roof Repairs (8)	(12,000.00)
Fire	233AL	375	Station 10 Parking Lot Resurfacing	(400.00)
Fire	233AN	372	Base Station Day/Night Mode	(80.00)
Fire	233AE	372	Fire Hose - Replacement of 4" to 5"	0.00
				(12,480.00)
Solid Waste	234AG	545	Transfer Station Camera Install (5)	0.00

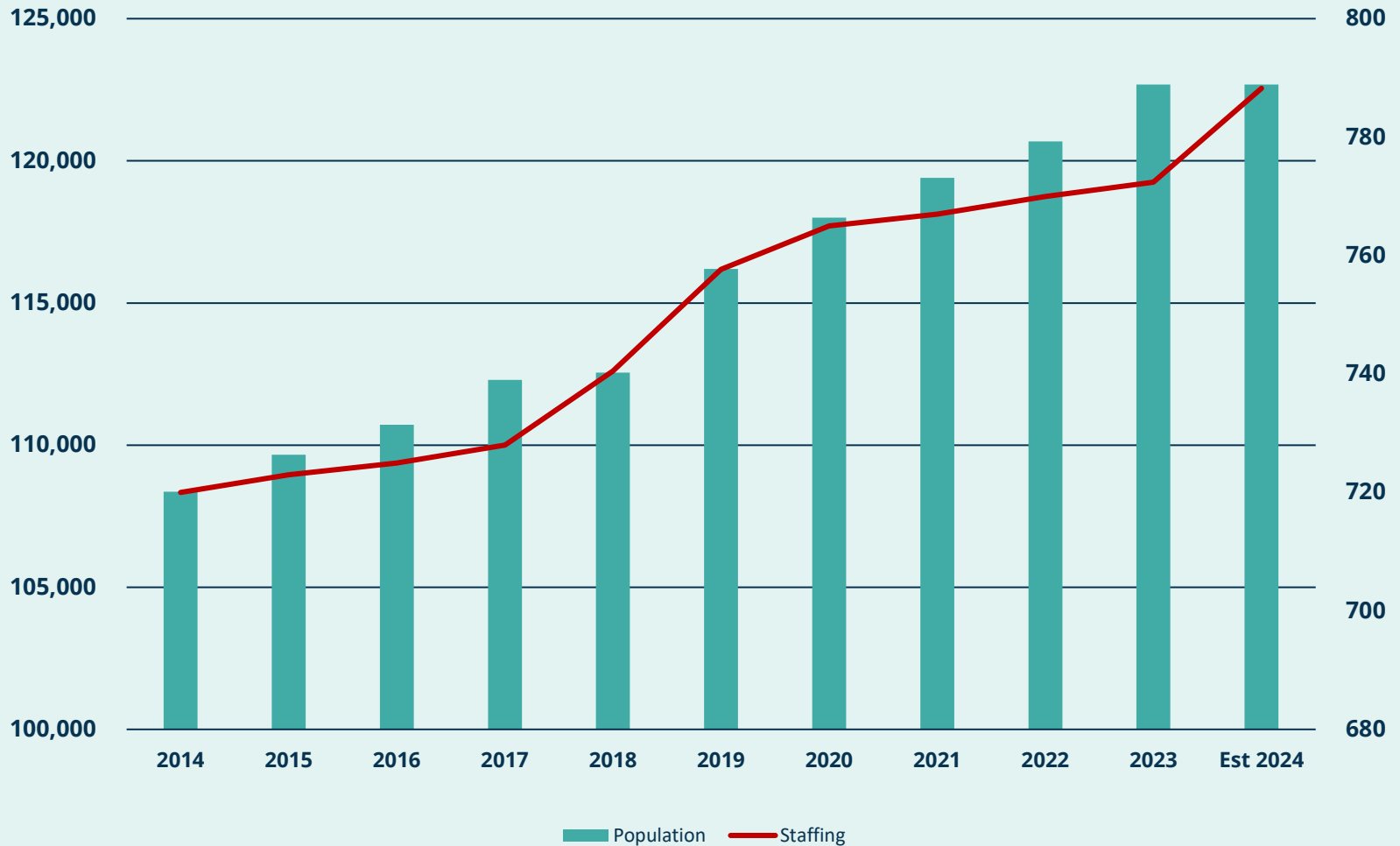
General Fund Fund Balance Trends – Last 7 FY



General Fund Original Adopted Budget



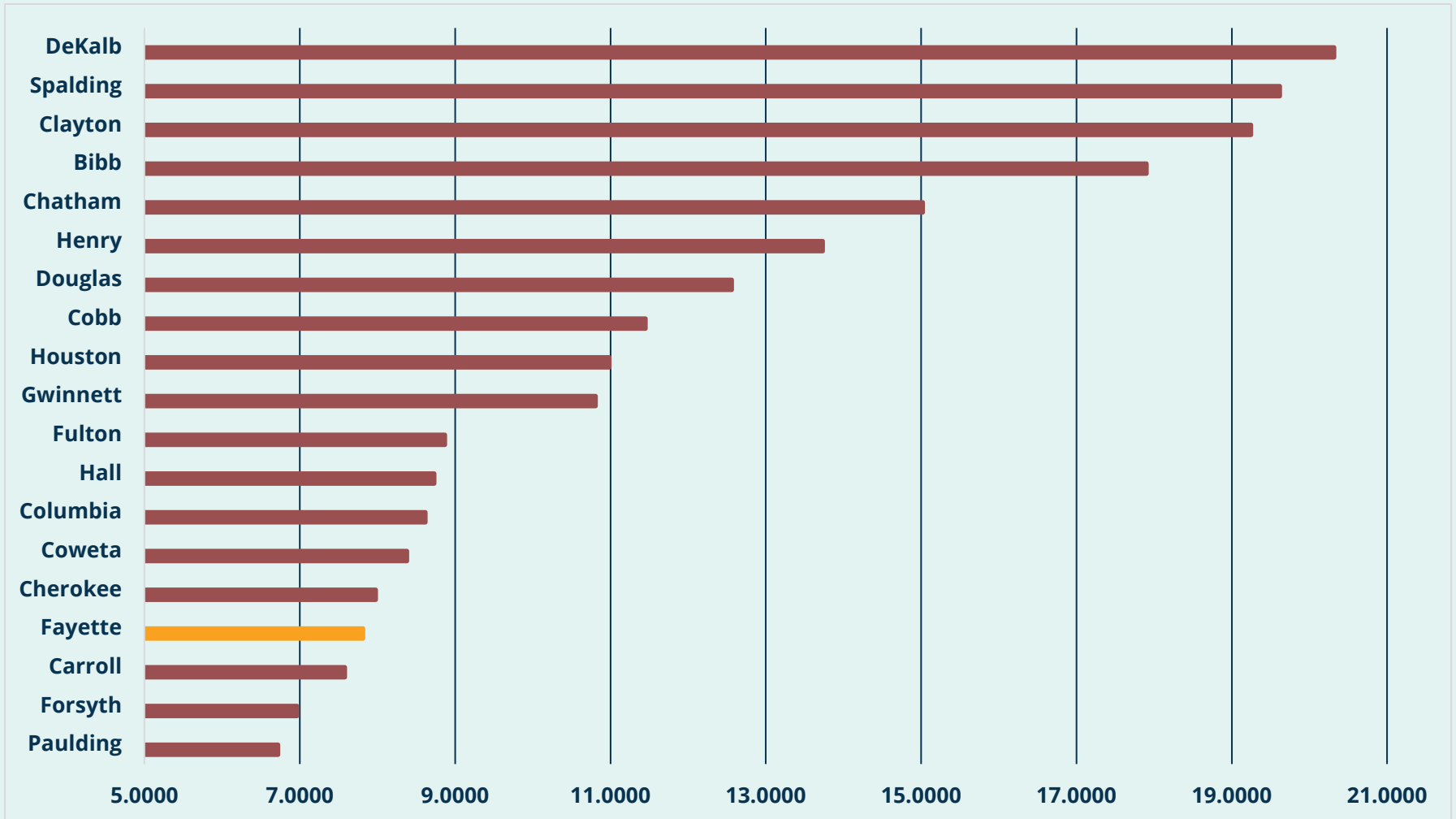
Population and Staffing



Millage Rate History Since 2014

Year	2014	2015	2016	2017	2018	2019	2020	2021	2022
Board of Education / Bond	21.450	21.350	21.100	20.850	20.850	20.521	20.330	20.334	20.000
Brooks Millage	0.899	0.840	0.799	0.723	0.680	0.627	0.606	1.000	1.640
Fayetteville Millage	3.874	3.874	3.874	3.874	5.646	5.646	5.646	5.646	5.646
Peachtree City Millage / Bond	7.088	7.070	7.065	6.505	6.408	6.232	6.232	6.043	6.043
Tyrone Millage	2.889	2.889	2.889	2.889	2.889	2.889	2.889	2.889	2.889
Unincorporated County	5.602	5.171	4.917	4.509	4.392	4.392	4.277	4.034	4.034

Millage Rates for Local Counties



FY2024 Budget Highlights

- **Significant operational budget considerations:**
 - No Millage Rate Change – Requires Advertising as Property Tax Increase
 - General Fund impact from maintenance & operations is positive.
 - Proposed Budget increases General Fund Balance \$395,123
 - Funds Rolling 5 Year Capital Improvement Program of \$6,975,732
 - Changes in Personnel levels protect the existing outstanding service delivery to our Citizens.
 - Budget continues to maintain the commitment to balance current year revenues with current year expenses.
 - Maintains Employee Benefits – Medical/Dental/Vision & Retirement
 - County-Wide departmental cooperation continues to yield positive results.

Future Public Hearings

- First Public Hearing
 - Thursday, June 8, 2023, at 5:00 p.m.
- Second Public Hearing – Budget Adoption
 - Thursday, June 22, 2023, at 5:00 p.m.